

City of Stevenson

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# Stevenson City Council Goals for 2022-2023

## Vision

Those citizens have now spoken, and their vision for the future is to proudly look out their window, walk down their street, or return for a visit in 2030 and honestly say:

"Stevenson is a friendly, welcoming community that values excellent schools and a small-town atmosphere. The natural beauty is enjoyed by residents and visitors through a network of recreational opportunities. The strength of Stevenson's economy is built upon high quality infrastructure and a vibrant downtown that provides for residents' daily needs. Stevenson takes advantage of our unique location on the Columbia River by balancing jobs, commerce, housing, and recreation along the waterfront."

## Mission

Stevenson is committed to investing in improved infrastructure, stewardship, community & human development. We will adapt, evolve, and progress to maintain our resilient and inviting small-town feel in an agile/nimble and fiscally responsible way.

### Goals

The goals below are a list of priorities from council. Interwoven throughout these priorities is improved communication and engagement with the community, supporting community efforts for human development, maintaining and improving current infrastructure and assets, and incorporating additional goals such as aggressive undergrounding of utilities and broadband within capital projects where possible.

- 1. Wastewater Upgrades: The city will continue working toward lifting the commercial sewer connection moratorium, building efficient, sustainable, and affordable wastewater system upgrades with added BOD capacity by the spring of 2023.
  - a. Bid and begin construction on the WWTP by the end of 2021 with construction extending through spring of 2023.
  - b. Bid and construct Phase 2 of the Lift Station and collection system construction project by spring of 2022.
- 2. Downtown Planning: The downtown corridor will be thoughtfully planned to encourage utilization of the entire downtown, allow for safe and easy flow of traffic, and support mixed-use development by the end of 2024.
  - a. Aesthetic Improvements -Vacant/derelict/unkempt property ordinances will be in place by the end of 2022, a list of nuisance properties will be created in coordination with the Stevenson Downtown Association by the end of 2022 and nuisance properties will be enforced for a reduction of nuisances by 75% by 2024.

## Stevenson City Council Goals for 2022-2023 (cont.)

- b. **East-side Downtown Improvements** will be made to encourage development with an increase of developed or utilized properties of 25% by 2024.
  - i. First Street Overlook will be constructed in 2021.
  - ii. Columbia Street Realignment will move forward with conceptualization and planning for a complete path forward with funding partners by the end of 2022.
- **3.** Fire Hall: The city will partner with Skamania County Fire District 2 and the Skamania County Department of Emergency Management to build a new fire hall that meets the needs of the agencies, is affordable to the community and is a valued asset of Rock Creek Drive.
  - a. Design Completion
  - b. Apply for and secure Construction Funding
  - c. Enter into interlocal agreements between various agencies for the funding and/or maintenance of the property.
  - d. Bid and construct new fire hall.
- 4. Water System Continued Maintenance
  - a. Replace most of the failing AC Pipes, about 30% of the city waterlines, by 2030. Projects outlined in the next few years include:
    - i. School Street
    - ii. Loop Rd
    - iii. Upper Russell (in conjunction with Park Plaza construction)
    - iv. Frank Johns
  - **b.** Water Treatment Plant Maintenance includes painting interior.
  - c. Establish Hegewald Well as a permanent water source.
- 5. Develop Deliberate Growth Strategy by the end of 2021.
  - a. Complete Capital Improvement Program
  - b. Complete a Strategic Plan for the Fire Department
  - **c. Explore Industrial Sites**: Apply for a CERB grant to evaluate the feasibility of additional industrial sites away from the Waterfront by the end of 2019.

#### Remaining Uncompleted Goals from 2019-2024 Strategic Plan

- 6. Housing Affordability: The city will work with private and public partners to increase the availability of attainable housing by 20 units, reduce the unhoused population by 20% and increase temporary shelter availability by 75% by the end of 2024.
- 7. Russell Ave Rebuild-Phase 2 from Second St. to Vancouver Ave and tie in with the Courthouse Plaza project if funding allows.
- 8. Broadband complete the Broadband Strategic Plan by the end of 2019 and collaborate with community partners to facilitate the completion and implementation of the Strategic Broadband Plan starting in 2020.
- **9. Waterfront Development-**The City will work with the Port of Skamania to develop a waterfront development plan by the end of 2021.
- **10.** Parks Plan Develop a park plan to include maintenance of current parks and standards by the end of 2020.
- **11.** Partner with School District on Workforce Education Development and Develop Youth Leadership Process to include honorary student councilmembers by the end of 2020.

#### Completed Goals from 2019-2024 Strategic Plan

- 1. Road Diet Study, review and revised road standards to reduce required rights of way for street development by the end of 2020. Completed April, 2019.
- Remodel City Hall remove surplussed items by the end of 2019, reduce and organize city records by the end of 2022 to optimize the usable space for a remodel of city hall by the end of 2024. Surplussed items removed, building permits relocated and records being organized.
- **3.** Improve Financial Software System Research new software options and ways to maximize current software with a recommendation to council on whether or not to change systems by the end of 2019. Contracted with BIAS Software and implementation completed in 2019. Permitting module implementation in process.
- 4. Water System Continued Maintenance
  - a. SMART Meter Completion Select and install smart meters and begin monthly excess water usage charging by the end of 2019. Commerce Grant signed and project substantially complete.
  - **b.** Water Treatment Plant Maintenance includes reroof. Reroof completed in 2021.
- City Owned Facilities, ROW, Roads and Streets Continued Maintenance/Improvements: the city will be a leader in aesthetic improvements and maintain facilities, property and Rights of Way.
  - **a.** Fill hole in front of high school and vegetate with trample-resistant, maroon and/or blue plantings that can survive without water by November 30, 2018. Completed.
  - b. Trim/Remove damage to all remaining city trees caused by the 2017 ice storms by March, 2019. Completed.
  - c. Replace dead plants from the Lodge Trail, Cascade Avenue and Kanaka Creek Road projects by March, 2020. Completed.
- 6. Russell Ave Rebuild: Russell Avenue will be rebuilt from the Waterfront to Vancouver Ave to underground utility lines, improve pedestrian safety and enhance the experience by installing landscaping with irrigation to include trees and planter boxes, benches and wayfinding signs and have a completed maintenance plan by the end of 2024.
  - a. Phase I of the project, Waterfront to Second Street will be completed by the end of 2019 with minimal impact to the downtown during the peak summer months, pending the acquisition of required easements. Project substantially complete as of July 3, 2020!
- **7.** Housing Affordability: The city will work with private and public partners to increase the availability of attainable housing by 20 units, reduce the unhoused population by 20% and increase temporary shelter availability by 75% by the end of 2024.
  - a. Homeless/Temporary Housing funding initiatives will be explored to in 2019 to obtain resources to help fund the goal with funds being collected in 2020 and utilized by 2022. Completed. Sales Tax measure on the November ballot, 2019 failed and HB 1406 funds implemented and will take effect 8/1/20.
  - b. The city will partner with the EDC to complete a **Buildable Lands Inventory** by the end of 2019. Project completed.
  - c. The city will partner with other agencies to complete a **Housing Needs Assessment** by the end of 2020. Project completed.
  - d. Reconsider zoning standards for configuration of ADUs (attached vs unattached) by March, 2019. Completed May, 2019.

## Stevenson City Council Goals for 2022-2023 (cont.)

- 8. Wastewater Upgrades: The city will continue working toward lifting the commercial sewer connection moratorium, building efficient, sustainable and affordable wastewater system upgrades with added BOD capacity by the end of 2021.
  - a. **Complete CERB Feasibility Study** on the Alternatives Analysis by the end of Feb, 2019 and implementation of proposed alternatives by August, 2019. Final CERB Report completed Dec. 2020.
  - b. Contract with DOE for design funding by Jan 31, 2019. Completed February, 2019
  - c. Advertise for Design Engineer immediately upon contract with DOE. Phase Design Engineering contract as necessary to address collection system (including pump stations and geotechnical study) prior to performance on WWTP design. Contract signed April, 2019
  - d. **Complete Design** of the project to apply to DOE for construction funding by Oct, 2019. Delayed until 2020 due to delay in DOE loan contract and CERB Study.
  - e. **Update Facilities Plan** with the CERB Study and design work by Oct, 2019. CERB Study included in revised facilities plan update, submitted for DOE approval February, 2019. Design work will be completed and submitted to DOE end of June, 2020.
  - f. Plan for the relocation of Public Works equipment with the expansion of the WWTP to be implemented with construction of the upgrades by the end of 2021. Alternatives sites researched and some relocation implemented.
  - g. Continue with the Sewer Lining project to reduce Infiltration and Inflow at the wastewater treatment plant during rain events by inspecting 10% of the wastewater collection system each year and repairing as needed and as budget allows. Contract for Geotech report as identified in GSP before repairs are made in Montell neighborhood. Ongoing. The final report on Geotech for Montell neighborhood stated it is more cost effective to treat Infiltration and Inflow at the plant than to fix the sewer lines and install French drains.
  - h. Enter into agreements with all Significant Industrial Users for individual discharge limits and rates by the end of the second quarter 2019. Signed agreement with Backwoods Brewing, draft with LDB remains in process.
  - i. Update FOG program to improve compliance by 90% by the end of 2019 and 100% by 2020. Updates shall include clear instructions of how the proposed escalating fees/fines will be imposed. FOG Ordinance updated March, 2019.
  - j. Continue with minor improvements in both collection system and plant and encouraging BOD reduction to reach a goal of 0 NPDES effluent violations. Ongoing. Coordinating with SIUs and Dirt Huggers for side stream material removal. Installed interim measures to improve plant performance and guide design.
  - k. Complete funding package requirements for collection system and sign contracts by the end of 2020. Completed.
  - Continue with the Sewer Lining project to reduce Infiltration and Inflow at the wastewater treatment plant during rain events by inspecting 10% of the wastewater collection system each year and repairing as needed and as budget allows. Completed in 2020 and scheduled for 2021.

- Implement updated rate structure after completion of rate study by the end of 2020. Rate study completed and the model will be updated in 2021 after funding streams are secured.
- n. **Relocate Public Works** equipment and materials with the expansion of the WWTP to be implemented with construction of the upgrades by the end of 2022. Completed in 2021.
- o. **Continue with minor improvements** in both collection system and plant and encouraging BOD reduction to reach a goal of 0 NPDES effluent violations. In process
- p. **Apply** for construction funding with DOE, USDA and others to maximize grants and leverage low-interest loans to reduce cost impact to residents. In process
- q. Complete and sign finding contracts for WWTP funding by the fall of 2021. In process
- r. Complete permitting requirements for construction by the fall of 2021. In process.
- s. Bid Lift Station and collection system construction project by the summer of 2021. In process and on track.
- t. Begin construction on the lift stations and collection system by fall of 2021. In process.
- **9. City Property Security** The city will evaluate security needs at all city facilities and begin implementing security enhancements in 2019. An interior security door has been installed to prevent visitors from coming behind the counter without authorization. Plexiglass has been installed as well. Security cameras being discussed and researched for 2021 install.
- **10.** Parks Plan Develop a park plan to include maintenance of current parks and standards by the end of 2020.
  - a. Parks and Rec District Develop committee to research and evaluate interest for a park and recreation district by the end of 2020. Determine a way forward go/no go by 2021. Pool district created in 2021 by voters.
- **11. Downtown Planning**: The downtown corridor will be thoughtfully planned to encourage utilization of the entire downtown, allow for safe and easy flow of traffic, and support mixed-use development by the end of 2024.
  - a. A city-wide Traffic Study will be completed by the end of 2021. In process.
    - i. **Unimproved Street Plan**: The city will develop an unimproved street plan to include funding mechanisms and opportunities by the end of 2019 and begin construction on at least one project by the end of 2021. Project may be incorporated into the city-wide traffic study.
      - **1. Del Ray** The city will work property owners to determine development opportunities for public and private uses by the end of 2020.
      - 2. Lotz Road Improvements will be included in the unimproved street plan.
  - b. **Design Standards** outlined in the Downtown Plan will be reviewed and updated by the end of 2021. In process.
  - c. **Mixed-Use** The city will reduce barriers to mixed use to encourage increase mixed use development by the end of 2024. In process.
- 12. City Owned Facilities, ROW, Roads and Streets Continued Maintenance/Improvements: the city will be a leader in aesthetic improvements and maintain facilities, property and Rights of Way.
  - a. Landscaping The city will create a plan for landscaping and maintenance for city property and rights of way, which may include agreements with adjacent property owners, by the end of 2020. Tree management plan being created in 2021.